

# CLUB RIVERS

## SOCIAL ENGAGEMENT

SOCIAL INTERACTIONS  
1 790 964

MEMBER VISITS  
376 381

NON-MEMBER VISITS  
71 360

## ECONOMIC CONTRIBUTION

78 JOBS

TAXES  
\$9 MIL

CAPITAL INVESTMENT  
\$7.5 MIL

WAGES  
\$4.2 MIL



# 2026 AGM

## SOCIAL IMPACT

CASH DONATIONS  
& CLUBGRANTS  
\$558 081

VOLUNTEER  
HOURS  
801





## PRESIDENT'S REPORT

*Michael Free*

Welcome to the latest edition of the Club Rivers Magazine. It is a privilege to share this update with our members and community, reflecting on a busy and highly productive period for the Club—one defined by exceptional financial performance, meaningful community investment, and a vibrant calendar of events.

Throughout the past year, Club Rivers has demonstrated outstanding stability and growth. I am pleased to report that the 2025 financial year was one of our strongest yet, characterized by a **net profit after tax of \$6,668,793**. This result is underpinned by an **EBITDA of over \$10.39 million**, representing a healthy 32.12% of our total revenue. This financial strength provides the essential foundation required to sustainably support our members and continue the long-term development of our facilities.

Beyond the balance sheet, our commitment to the Georges River area remains at the heart of our mission. In 2025, Club Rivers contributed **\$558,081 in cash donations and ClubGRANTS** to support local grassroots sporting organisations, community groups, schools, and veteran initiatives. Furthermore, our team demonstrated their spirit of service by dedicating **801 volunteer hours** to community causes. These results reinforce our role as a trusted hub that delivers lasting social benefit well beyond our doors.

As we move into the autumn months, our focus remains on increasing member engagement through seasonal promotions and, most importantly, fostering our ongoing partnerships with local schools, sporting clubs, and community organisations.

In closing, I would like to sincerely thank our members, staff, volunteers, and Board for their continued support and dedication. The energy, commitment, and shared pride of everyone involved with Club Rivers ensure we remain a valued and trusted cornerstone of our local community.



## CEO'S REPORT

*Paul Millar*

As we are well into a new year, I want to take a moment to thank all our members and stakeholders for a truly tremendous 2025. Your continued support and connection to the Club have driven our most successful year on record. Looking ahead, 2026 is already shaping up to be a year defined by momentum, purpose, and significant progress for the Riverwood community.

Our financial performance in 2025 provides the solid foundation needed to fund our future ambitions. I am incredibly proud to report that the Club achieved total revenue of over \$32.3 million, resulting in a net profit after tax of \$6,668,793—a significant increase from the previous year. To ensure our facilities remain relevant, we also committed \$7.5 million in capital investment and property acquisition throughout the year. These results are not just numbers on a page, they represent our sustained capacity to reinvest in member facilities.

Across our community, the dedication of our staff and volunteers continues to make a tangible difference. In the past year, we facilitated \$558,081 in cash donations and ClubGRANTS, supporting 120 local jobs and vital organisations. This commitment to the Georges River area is clearly resonating, as our membership base grew to 18,745 members by year-end. Whether it's supporting local schools, veteran welfare, or youth development, this growth reflects our core values of connection and care, further underscoring our commitment to being a trusted community hub.

Behind the scenes, the Board and Executive team continue to make significant strides on our long-term Master Plan. This strategic redevelopment is about creating a future-ready destination that honours our legacy while ensuring Club Rivers remains sustainable and relevant for generations to come. This planning involves complex infrastructure and careful consideration, and we appreciate your patience as we navigate the diligence required to bring something truly special to Riverwood.

As always, thank you for being an integral part of Club Rivers. We look forward to sharing another year of connection, progress, and community with you.

# NOTICE OF ANNUAL GENERAL MEETING 2026



*NOTICE IS GIVEN that the Annual General Meeting of Riverwood Legion and Community Club Limited ACN 000 411 923 (the "Club") will be held in the Club's premises at 32-34 Littleton Street Riverwood New South Wales at 6.30pm on Monday 20<sup>th</sup> April 2026.*

## **BUSINESS**

- A. To receive and confirm the Minutes of the Annual General Meeting held 28 April 2025**
- B. To receive and consider the Financial Report and the Auditors Report for year ending 31 December 2025**
- C. To receive and consider the Directors Report for the year ending 31 December 2025**
- D. To receive the President's Report**
- E. To consider and, if thought fit, to pass each Ordinary Resolution**
- F. Presentation of Awards (if any)**
- G. Notice of any expression of interest for amalgamation, or unsolicited merger offer, received in the previous 12 months in accordance with the *Registered Clubs Regulation 2015* (if any).**
- H. Declaration of Board Election**
- I. General Business**

### **ORDINARY RESOLUTION 1**

That pursuant to Section 10 (6) (b) of the Registered Clubs Act 1976, the Members hereby approve the payment of an honorarium to the President of the Club in the sum of \$8000, in respect of his services as President of the Club until the next Annual General Meeting of the Club.

The members hereby acknowledge that the benefits in this resolution are not available to Members generally but only to the President of the Club.

### **ORDINARY RESOLUTION 2**

That pursuant to Section 10 (6) (b) of the Registered Clubs Act 1976 the Members hereby approve the payment of honorarium to the Vice-President of the Club (excluding the President) in the sum of \$7000 to each Vice President, in respect of each of the Vice President's services on the Board of Directors of the Club until the next Annual General Meeting of the Club.

The members hereby acknowledge that the benefits in this resolution are not available to Members generally but only to the Vice President/s of the Club.

### **ORDINARY RESOLUTION 3**

That pursuant to Section 10 (6) (b) of the Registered Clubs Act 1976 the Members hereby approve the payment of honoraria to the Directors of the Club (excluding the President) in the sum of \$6000 to each Director, in respect of each Director's services on the Board of Directors of the Club until the next Annual General Meeting of the Club.

The members hereby acknowledge that the benefits in this resolution are not available to Members generally but only to the Directors of the Club.

### **ORDINARY RESOLUTION 4**

That pursuant to the Registered Clubs Act 1976 the members hereby approve the following expenditure by the Club and provision of the following benefits until the next Annual General Meeting of the Club:

# NOTICE OF ANNUAL GENERAL MEETING 2026



- a. The reasonable costs of members of the Board attending the Registered Clubs Association (ClubsNSW) Annual General Meeting and other ClubsNSW meetings;
- b. The reasonable costs of members of the Board attending meetings of other Associations of which the Club is a member;
- c. The reasonable costs of members of the Board attending seminars, lectures, trade displays, organized study tours, fact finding tours and other similar events as may be determined by the Board from time to time, provided that such expenditure shall not reflect the reimbursement of any expenses incurred by members of the Board during free time or extraneous activities at such events;
- d. The reasonable costs of members of the Board attending other clubs and hospitality venues for the purpose of observing their facilities and methods of operation;
- e. The attendance of members of the Board at functions (including, but not limited to, industry events, community events, charity events, and sporting events) with spouses or partners where such attendances are required by the Club and such members of the Board and their spouses or partners are representing the Club;
- f. The provision of Club uniforms as decided by the Board from time to time, with such uniforms being in keeping with the image of the Club in the community;
- g. The holding of an Annual Fellowship Dinner for prominent citizens, local dignitaries, the nominees of local charities and service organisations by the Board or committees of the Board at which members of the Board and their spouses or partners are present;
- h. The provision of car parking spaces for members of the Board, the Secretary and other management staff whilst engaged on Club related activities, PROVIDED HOWEVER, that the total cost to the Club of the benefits in paragraphs (a)-(h) does not exceed \$50,000 plus GST.

The members acknowledge that the benefits set out above are not available to members generally, but only to those who are members of the Board, the Secretary and such other nominated persons as may be co-opted to be involved in such activities from time to time.

## ORDINARY RESOLUTION 5

That pursuant to the Registered Clubs Act 1976 the Members hereby approve the following expenditure by the Club and provision of the following benefits until the next Annual General Meeting of the Club:

- a. Expenses involved in sponsorship of sections of the Club, annual picnic expenses, annual community leader's dinner expenses, presentations to members or other persons acknowledging services deemed by the Board to be of benefit to the Club or the community;
- b. The provision of reasonable meals at meetings of the Board, sub-committee meetings of the Board and sub-committee meetings of members;
- c. The reimbursement of reasonable expenses incurred by members of the Board traveling by private or public transport to and from meetings of the Board or other duly constituted committee meetings, either within the Club or elsewhere as approved by the Board, on production of documentary evidence of such expenditure;
- d. The cost of a meal for each member of the Board or committee member at a reasonable time before or after a meeting of the Board or committee meeting on the day of that meeting;
- e. The reasonable expenses incurred by members of the Board either within the Club or elsewhere in relation to such other duties including entertainment of special guests of the Club and other promotional activities approved by the Board, on production of documentary evidence of such expenditure.

# NOTICE OF ANNUAL GENERAL MEETING 2026



The details of these expenses will be itemized and authorized at each relevant meeting of the Board and included in the financial reports of the Club as required, PROVIDED HOWEVER, that the total cost to the Club of the benefits in paragraphs (a)-(e) does not exceed \$50,000 plus GST.

The members acknowledge that the benefits set out above are not available to members generally, but only to those who are members of the Board, the Secretary and such other nominated members as may be co-opted to be involved in such activities from time to time.

## Notes to Members regarding the Ordinary Resolutions

1. Under the *Registered Clubs Act 1976 (Registered Clubs Act)* benefits can only be provided by the Club for Directors and other members, that are not offered equally to all Full Members of the Club, if those benefits are duly approved by ordinary resolution of the eligible members present and voting at the meeting.
2. Each Ordinary Resolution will be passed only if a simple majority of the members present and voting, vote in favour of the resolution.
3. The members entitled to vote on the Ordinary Resolutions are Life Members and financial Ex-Service and financial Associate Members.
4. Proxy voting is not permitted and employees are prohibited from voting under the Registered Clubs Act.
5. Members will be given a reasonable opportunity to speak and ask questions about each Ordinary Resolution.

Please direct any questions about the business to be conducted at the Annual General Meeting to the Chief Executive Officer by 5:00pm on Wednesday 8<sup>th</sup> April 2026 to assist with preparation of answers.

Registration for attendance at the Annual General Meeting will open at 6.00pm on Monday 20<sup>th</sup> April 2026 and members are requested to register and be in attendance for the start of the meeting at 6.30pm. Members are requested to ensure that they have their current membership card or other form of identification available to assist in the registration process.

## BY ORDER OF THE BOARD

A handwritten signature in black ink, appearing to read 'P. Millar', is written over a faint, light-colored signature line.

**Paul Millar**

Chief Executive Officer

**19 March 2026**